

**Exhibit A**

Products and Prices to Strategic Account- US  
The prices shown are FOB distributor's warehouse.  
Pricing is effective 1/1/21 and good through 12/31/21.

New  
2021

Description	UOM	Cost
Calla 2824	SFT	\$2.411
Ultima Health Zone 1935/1938	SFT	\$2.231
Ultima 1912/1915	SFT	\$1.808
CleanRoom 868/870	SFT	\$2.458
Suprafine XL System	LFT	\$0.71
Prelude XL System	LFT	\$.605
4" Axiom Classic	PC	\$85.528
6" Axiom Classic	PC	\$117.078
CleanRoom Grid EA7900/EA7920/EA7940/EA7812	LFT	\$2.782

The prices listed in Exhibit A will expire on December 31, 2021, at which time they will be renegotiated by Armstrong and Strategic Account, provided, however, that should Armstrong experience cost increases of more than two percent (2%) over any 3-month period due to factors beyond its reasonable control including, but not limited to, increased energy, health care, labor and raw materials costs, Armstrong may increase pricing by the percentage by which its reasonably documented costs increased during that period due to factors beyond its reasonable control.